WALK-AROUND SHEET

The seventh x-ray machine

Read 2 min · Argue 10 min · Write on the agenda card

Do not give answers. If a group is stuck, point them to the question on one of their own cards. Note which groups find a conditional answer.

1 Limits found by trying?

Likely vote: yes, with conditions

OPENS: Quality manager

PUSHES BACK: Data scientist

LISTEN FOR

Yes, if people set the limits first.

IF STUCK

Data scientist: ask your card's question. What accuracy is good enough?

2 One person can stop it alone?

Likely vote: split

OPENS: Executive

PUSHES BACK: Controller

LISTEN FOR

How many vetoes, formal and informal.

IF STUCK

Who signs? Who can say no without a reason?

3 Money in steps, with conditions?

Likely vote: yes

OPENS: Controller

PUSHES BACK: Data scientist

LISTEN FOR

The first condition they write down.

IF STUCK

Controller: ask the data scientist your card's question.

4 Data scientist on the shop floor?

Likely vote: yes, fast

OPENS: Data scientist

PUSHES BACK: Operator

LISTEN FOR

A quick yes. Push: who do they report to?

IF STUCK

Operator: would you collect data for them?

5 Model decides alone?

Likely vote: no

OPENS: Operator

PUSHES BACK: Data scientist

LISTEN FOR

Who sets the line between a good and a doubtful board.

IF STUCK

Operator: ask the data scientist your card's question.

6 Executive signs the letter?

Likely vote: no, someone else

OPENS: Quality manager

PUSHES BACK: Executive

LISTEN FOR

Accountability pushed down to the plant or up to the division.

IF STUCK

Quality manager: ask the executive your card's question.

After ten minutes: every group writes yes or no, its two arguments and its sentence on the agenda card.